16 January 1956

MEMORANDUM FOR:

Special Assistant to the Director for Planning and Coordination

SUBJECT:

Requirements Problem with Air Force on the Project

General Lewis of AFOIN. Before doing that I believed it best to talk with Col. Stewart and Col. Maceia, the latter having been the Air Force representative when first requested the Air Force requirements. I talked with them this morning. While Gen. Lewis may have other matters in mind for his requested upcoming discussion with Cabell and yourself, I strongly suspect that the initiative for his suggesting a conference arose from Col. Stewart and Col. Maceia. I would appreciate your advice as to whether in the light of the remarks set forth below you think I should still see Gen. Lewis. I recommend that I should not.

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- In the main, I believe the problem is that they feel they are not sufficiently included in the requirements picture to date to enable them to have an adequate understanding so that they can most effectively guide the development of requirements in AFOIN or to provide constructive assistance out of their own experience with this type of activity. In addition, they feel the need for adequate information to enable them to plan their own work in order to provide prompt feed-back of requirements based upon materials collected and to plan for utilization (which would include not only an adequate staff of interpreters but also problems of security in dissemination).
- apparent to me, I recalled that SAC and the Air Force had been the first to be requested to submit requirements (at the meeting conducted by about the third week of November 1955). Thereupon, requests were levied upon G-2 and Navy and on our own offices. I stated that it was our plan as soon as these requirements could be plotted on a map to hold a meeting of the cleared representatives and to brief them on what had been done thus far with the requirements and to welcome their suggestions. I also indicated that as a result of G-2's comments it might be desirable to have some

discussion with regard to utilization of materials collected, so that other agencies' plans could be made with knowledge of what CIA was doing. I said I doubted that a meeting to discuss the requirements prior to the plotting would not be very useful.

- 4. They are aware through Gen. Samford of Gen. Cabell's attitude that the program would be conducted in the interests of the Government as a whole and not just one agency. Whereas it is possible, I suppose, to construe their concern as a desire to exercise control over the Project, I would not so conclude. I feel instead that they believe that they can do their job better and can make a real contribution if allowed to participate
- 5. The issue I believe is simple. When does the informal committee convene?

JAMES Q. REBER
Office of the Director
Planning and Coordination Staff

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